### Introduction to Localization

# Localization World Dublin 2014

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# Agenda

- Introduction
- The problem
- Definitions
- Project / process of localization
- Some words about Mobile
- Tools
- Standards, XLIFF
- QA/testing
- Vendor and project management

#### And maybe:

- Crowdsourcing
- Localization in Agile Development



### Thanks

Thanks to Angelika Zerfass, Iris Orriss, Richard Sikes and Bodo Vahldieck for some of slides.



# Agenda

Localization, internationalization, Globalization, translation, regionalization... too many "...ation" terms...

During the next sessions we will make sense of them for you.



#### Welcome!

#### Tell us:

- Your name
- Where you are coming from
- Which company are you working with
- Your expectations from the workshop
- One thing that you did (unrelated to work / 110n etc.) which no one would believe you actually did





- A known company developed a powerful product for CRM (Customer Relationship Management System)
- The first and main market was, as usual, the USA
- The board decided that it is time to penetrate new markets: Europe, Far-East, Middle East

The R&D department claimed – no problem, we are fully UNICODE...let's go!



Ouch...



#1 – String Externalization

- All the GUI (graphical user interface) had to be translated to the target languages
- But lots of strings were hard-coded (written directly into the code)



#2 - Sorting

- After translating the GUI, the first installation took place in Spain
- Some customers were unhappy: Many indexes and lexical orders were corrupted
- In Traditional Spanish, the letters "CH" and "LL" have their own positions in the sort order
- A, B, C, CH, D...K, L, LL, M, ... etc.
  - Curioso
  - Chalina
  - Luz
  - Llama



The second installation in Germany had three problems:

- The search function didn't work
- The financial and numerical functions were buggy
- Many strings were cutoff in the GUI



#3 –Collation

Combining characters:

```
\ddot{U} (Latin Small letter U with diaeresis 0x00DC) U^{**} (Latin Small letter U 0x0055, Combining diaeresis 0x0308)
```

```
\varsigma (Latin Small letter with Cedilla 0x00E7) c_{\varsigma} (Latin Small letter C 0x0063, Combining Cedilla 0x0327)
```

- fi=fi
- Case sensitive/insensitive
- Accent sensitive/insensitive
- Upper case β (Latin Small letter Sharp S)= SS



#4 – Numerical format

- $4.500 (UK) \neq 4.500 (DE)$
- 4,500 (UK) = 4.500 (DE)
- 4.500 (UK) = 4,500 (DE)



#5 - Length

- German strings are usually longer than in most languages
- English: Redo German: Wiederherstellen
- English: *Skip* German: *Auslassen*
- English: Exit German: Beenden
- English: *Edit* German: *Bearbeiten*



#6 – Date Format

• The client from Spain called after 2 months; the license had expired earlier then expected!

Does 01/07/2012 mean:

"July, first 2012"

Or

"January, seventh 2012"?



#6 – Date Format, Calendars

- The first day of the week is Monday... or Sunday (weekend)
- Year length
- Week numbers (ISO? Other?)
- Last Monday



#7 - Encoding

The installation in Russia was catastrophic:

- All imported data from the legacy systems was full of question marks.
- All data inserted by the user couldn't be retrieved from the database
- This was the first installation using a non "Western European" encoding!
- Cyrillic text is encoded using KOI8-U and other encodings.



#8 – Look and Feel

#### The Chinese customer was confused:

- Why positive values were colored in green?
- Why negative values were colored in red?
- http://money.msn.com.cn/



#8 – Look and Feel

	RED	Yellow	Green	White	Blue	Black
West	Danger	Caution	Safe	Purity	Masculinity	Death
	Anger	Cowardice	Sour	Virtue	Calm	Evil
	Stop		Go		Authority	
China	Joy	Honor	Youth	Humility	Strength	Evil
	Festivity	Royalty	Growth	Mourning	Power	
Japan	Danger	Nobility	Youth	Death	Villainy	Evil
	Anger	Childish	Future	Mourning		
		Gaiety	Energy			
Middle East	Danger	Happiness	Fertility	Purity		Mystery
	Evil	Prosperity	Strength	Mourning		Evil



#9 – Politics

The Hebrew website had some minor issues:

When localizing a website for Israel, which map shall we use:

- The one with Judea and Samaria
- The one with the Palestinian Authority
- The one without the occupied territories

"Judea and Samaria" vs. "occupied territories"

Map of Golan Heights



#10 – Grammar

- Singular? Plural?
- Male, female, something else?

How to translate concatenated strings?



#10 – Grammar

#### String concatenation example:

The Winfax Installer has found %s.

- Case
  - Microsoft
    - S="Outlook"
  - Netscape
    - S="Netscape Mail"
  - Notes
    - S="Notes Email"
  - Else
    - that you have no email provider.



#11 – Context dependent shapes

- Greek Lower-case Sigma
- Hebrew: Kaf, Mem, Nun, Pe, Tsadi
- Arabic: most letters have up to four shapes
- Indic, Thai even worse

Rendering? Search?

הלך/הלכה



#12 – Diacritics

Hebrew, Arabic

Rendering? Search?

דניאל/דָנִיאֶל



#13 – Graphics & Symbols

#### The OK gesture:

- English-speaking: OK
- France: zero, nothing, worthless
- Mediterranean: a rude sign
- Japan: money
- Brazil & Germany: vulgar, obscene gesture



more issues

- Time zone
- Paper sizes (A4 vs. Letter)
- Phone numbers
- Address format
- Temperature
- Measurements



## Culture is Everywhere

"If I'm selling to you, I speak your language.

If I'm buying, dann müssen Sie Deutsch sprechen (then you must speak German)"
Willy Brandt



# Definition



#### Terms

#### Globalization

Adaptation of product strategies to regional requirements of all kinds.

#### Internationalization

Engineering of a product to enable efficient adaptation of that product to local requirements.

#### Localization

 Localization is the process of adapting a (software) product and accompanying materials to suit a target-market locale.



#### Terms

#### Locale

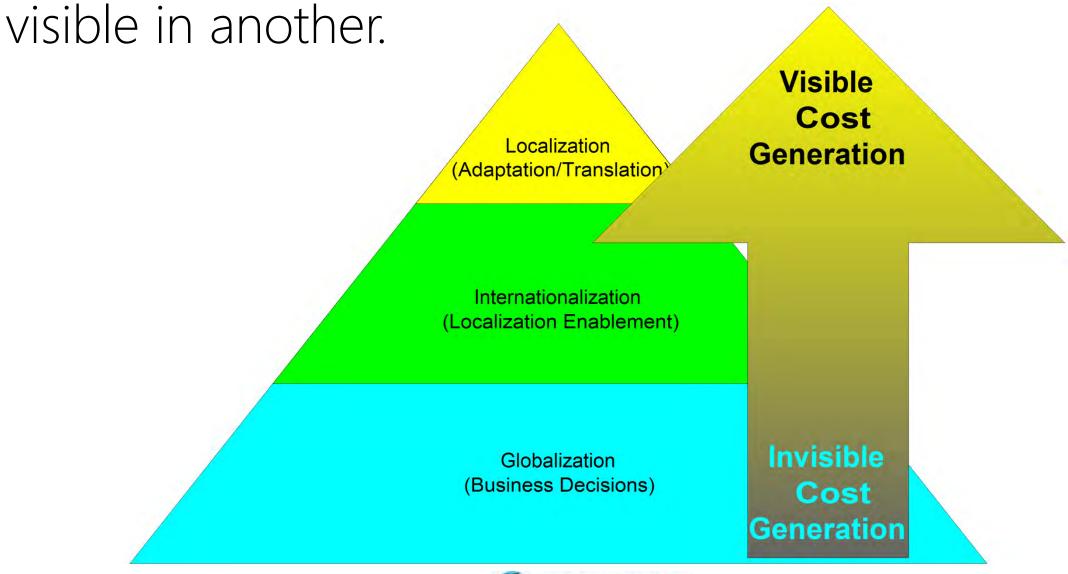
A locale is a geographic region defined by a combination of language and cultural norms.
 "Locale" is not to be confused with "language." For example fr-FR, fr-CA, fr-CH.

#### CLDR definition (<a href="http://www.unicode.org/reports/tr35/#Locale">http://www.unicode.org/reports/tr35/#Locale</a>)

- Set of user preferences that tend to be shared across regions of the world.
- Dates, times, numbers, and currencies; for measurement units, for sort-order (collation), plus translated names for time zones, languages, countries, and scripts.



Costs that are generated in one place become





### Localization

Success

Product appears to be produced for the target market

• Failure:

We can easily notice that the product was adapted



- String Externalization
- Collation (Luz Vs. Llama)
- Normalization (Ü Vs. U", ç Vs. c¸)
- Numerical Format (10.5 Vs.10,5)
- String Length (Redo Vs. Wiederherstellen)
- Date / Time format (01/07/2006)
- Calendars
- The first day of the week (Monday? Sunday?)
- Year length
- Week numbers (ISO? Other?)



- Encoding (Unicode, S-JIS, BIG5, Latin-X etc.)
- Shared messages
- Bi-Directional scripts
- Fonts (Unicode, Vertical vs. Horizontal)
- Color schemes (<u>http://finance.cn.yahoo.com/</u>
- Segmentation (the Japanese example no white spaces!)
- Alphabets (Traditional vs. Simplified)
- Morphology (how to perform search in Hebrew, Russian?)
- Decompounding (how to perform search in German?)



- Politics (Judea and Samaria? Palestinian Authority? occupied territories? Which City is the capital of Israel?)
- Time zone (Midnight? Where? When?)
- Paper sizes (A4 Vs. Letter)
- Measurements (Inch, CMs)
- Cultural issue (the OK gesture)
- Casing (Turkish uppercase of the Latin lower case (i) is "İ")
- IDN: www.דניאל.com
- Functional Localization



The i18n and l10n problem is a mixture of:

- Technical Issues
- Cultural Issues
- Political Issues
- Language / Linguistic Issues
- Esthetical Issues



# The 3 layers approach

Layer 1 – Data Integrity ("handle with care" sticker)

moving data from A to B *Usually not locale dependent* 



# The 3 layers approach

Layer 2 – Application

doing something with the data (e.g. sorting, searching casing, date/time format etc.) usually locale dependent



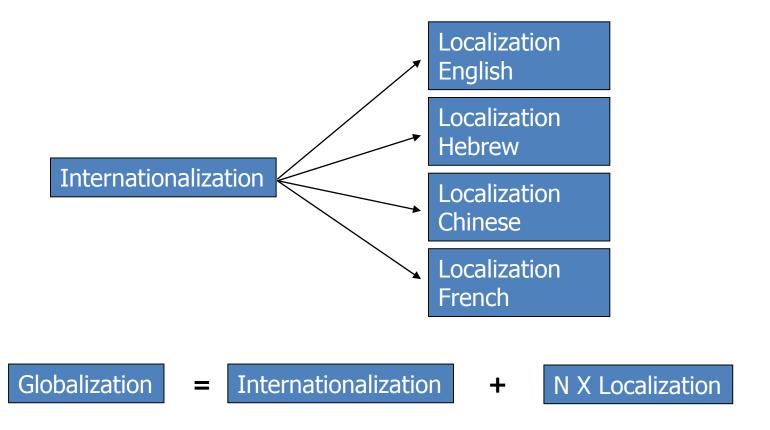
# The 3 layers approach

Layer 3 – Display

Presentation layer
Localization readiness (resources externalization)
(In Microsoft we call it Localizability)
usually locale dependent



#### Localization vs. Internationalization





### Localization vs. Internationalization

- You don't need to actually read and write 22 languages
- i18n is software engineering, not a linguistic process
  - There are cross-over concepts, however, such as:
    - Allowing sufficient white space for language growth in documentation
    - Not hard-coding page references in books
    - Planning website architecture to support multilingual content and navigation
- Project management is an essential part of Localization



# Project / process of localization



### Who's involved?

- Content providers (Editors, technical writers, R&D teams etc.)
- Localization project managers (on publisher side, on vendor side)
- Localization engineers (on publisher side or vendor side)
- Translators (In house, freelance, Single Language Vendor, sub contractors)
- Reviewers (In house, freelance, Single Language Vendor, sub contractors, regional office employees)
- Quality Assurance specialists (on publisher side, on vendor side)
- Finance personnel
- Program managers
- Product marketing managers
- Webmasters

Investment in preparation versus project execution

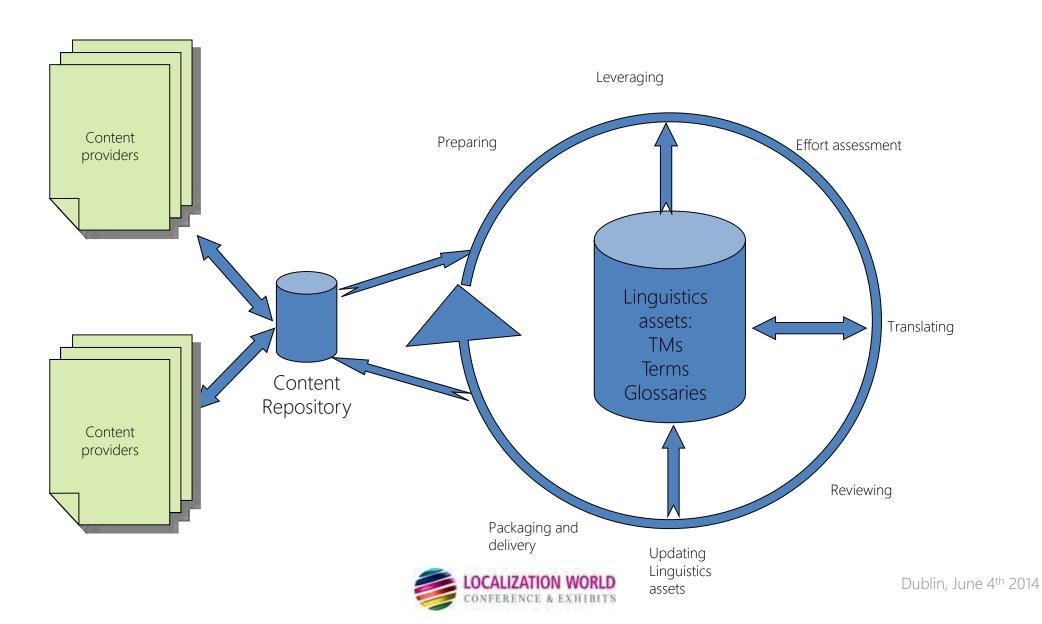


### A short To-Do list

- Researching and gathering components to be localized
- Preparing the content (text segmentation, resource extraction etc.)
- Pseudo localization and proactive i18n QA on core code
- Leveraging against existing TMs
- Effort estimation, costing
- Management Approval
- Work assignment
- Translation and localization
- Proof reading / Editing / Reviewing
- Testing
- TM updates, maintenance of linguistic assets
- Delivery
- Billing



### The Traditional Process



- The vendor is your best friend!
- However, this friend sells words (for translation)!



#### What to consider:

- Rate: xx-yy \$cent/word
- Pace: 1500 words/day

#### Price should include:

- Translation
- Editing
- Proof reading

#### Not included:

- Project management
- QA cost
- DTP

Consider training the vendor's translators and the proof readers: it will give them insight into the product



#### Be sure to establish the following:

- Processes
- Escalation process
- Location of translators
- Single focal point
- Localization material
- Deliverable
- TM ownership
- What are you paying for
- Bug fixing responsibility
- Service Level Agreement (SLA)
- How do we Communicate?
- Transferring data (Builds, accessing etc.)
- Usage of cloud
- Account / login



Be sure to determine what you are paying for:

- Price per word
- Discount for repetitions
- Word counting in source language or target language?
- QA?
- Bug fixing?
- Penalties



### Translation

#### Basic premises:

- Translation is expensive Example:
  - 1 million words = \$250,000 per language
  - A 10 languages localization project easily could incur cost of \$2.5M
- Glossaries are required
- Translation memories are required



#### Context in Translation

Translators need to know what to translate and what **not to translate** (tags, code etc.) Expose only translatable content to them – don't run the risk of having your code broken

Translators need to know the context:

- Surrounding text, dialog etc.
- •i.e. "display"

German: anzeigen (to display)

German: Anzeige (a display)



# Project Wrap

- TM update
- Delivery
- Invoice Management
- Post-mortem



### LOCALIZATION FOR MOBILE



#### Over 1.5B Windows/Phone/Xbox Customers



Facts:

In 2015, the US will only account for roughly 25% of PC/tablet and 11% of smartphone shipments.

89% of 34 million phone install Over 60% of our revenue comes base is outside US.

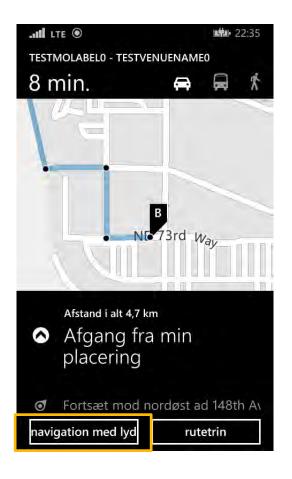
from non-US sources.



# Challenges for Mobile Localization









### Consider

- Limitations of screen size
  - Some target languages will increase character and/or word count by as much as 35% over English
  - Languages like Chinese may require larger fonts to make characters readable
- Leave room for expansion
  - Allow for longer words/strings in design phase
- Font considerations
  - Special fonts, Italics, and/or bolding of text doesn't transfer well to non Latin scripts: don't use it



#### Also consider

#### Context

- Short strings in mobile lack context this is often guesswork for the translator
- Provide context info to translator!

#### Terminology

- Make sure translators know the domain/use mobile terminology
- Example: Mobile Phone (US) Handy (Germany)

#### English Abbreviations

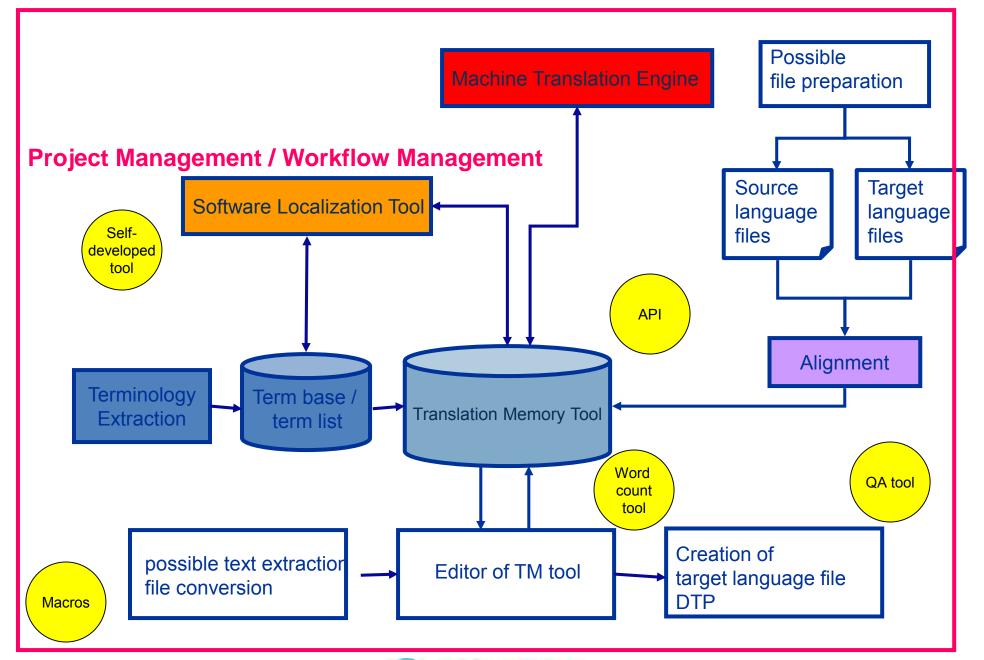
Don't use them



# Tools

Angelika Zerfass wrote those slides



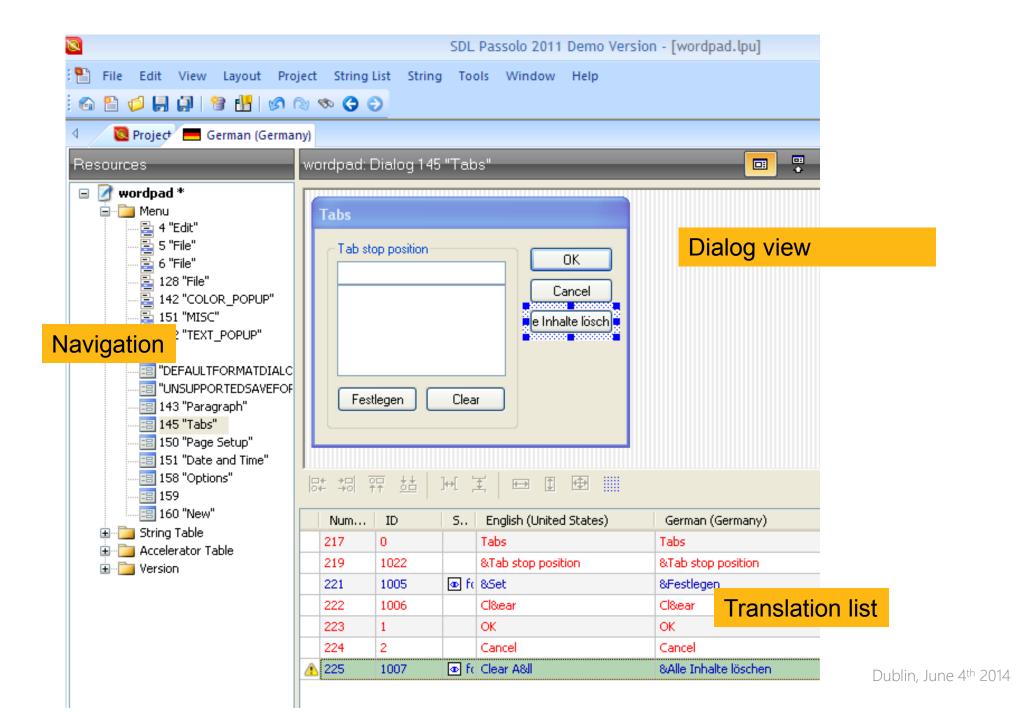




### Software Localization Tool

- A tool to test the localizability of software
  - Pseudo Translation / simulated translation
- A tool to translate text in software applications
  - GUI (graphical user interface)
    - Menus, Dialogs
  - Error messages, system messages
- A tool to adapt the GUI to the translation
  - Resizing dialog boxes
  - Flipping contents of dialog boxes for right-to-left languages
  - Adaptation of icons, graphics





### Pseudo Localization

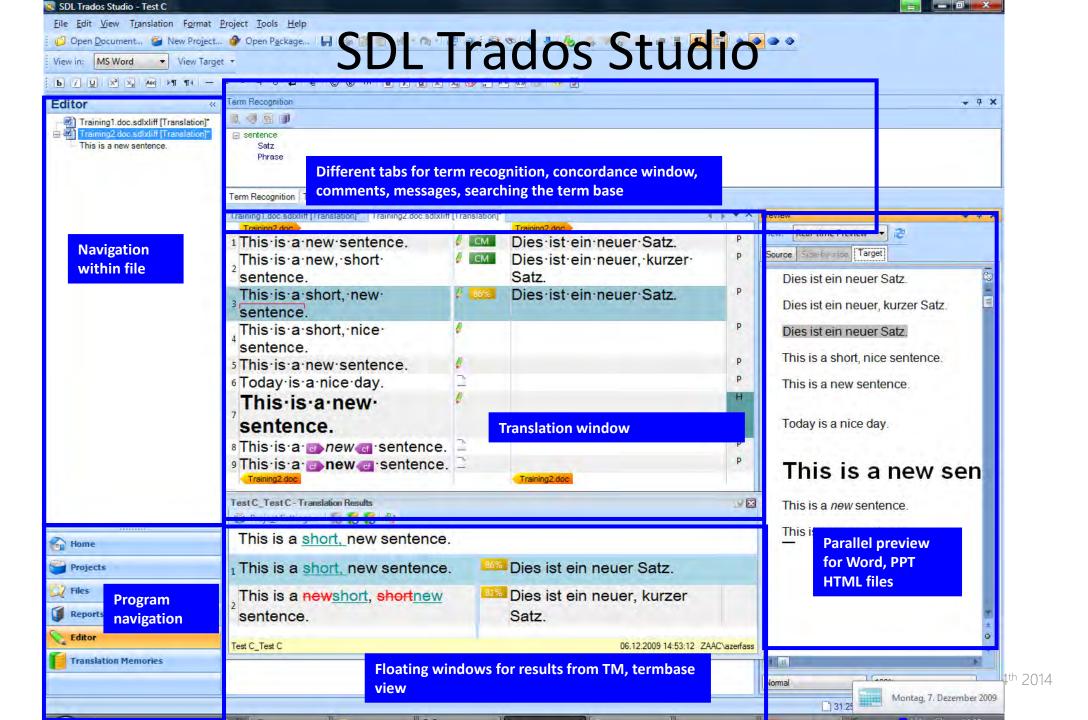




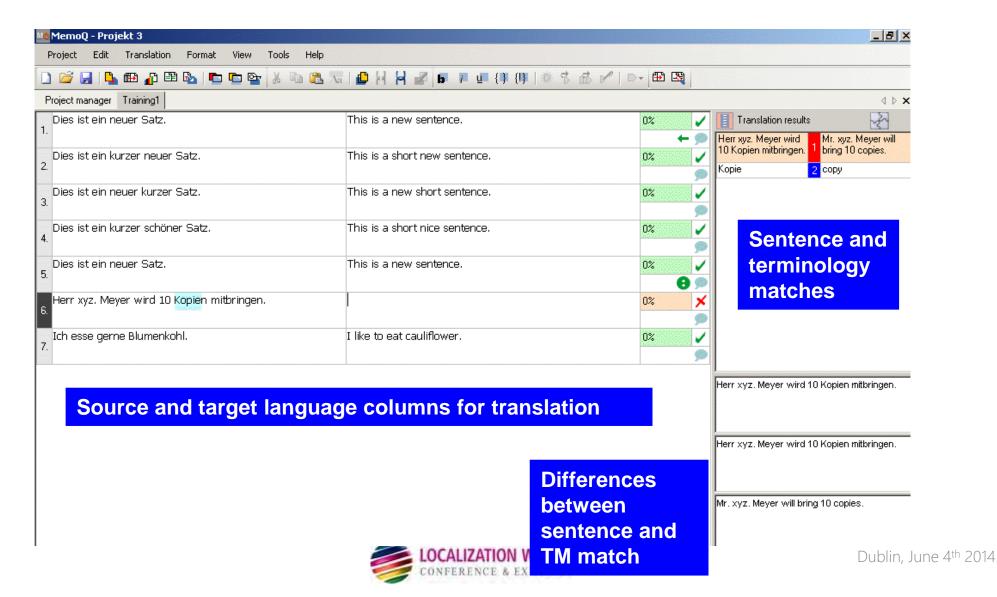
## Translation Memory Tool

- A system (most often a database) that stores source sentence plus translation as a pair, a so-called "segment pair"
- During translation the translation memory compares the segment to be translated with the segments in the database.
- If a match is found (same or similar segment), the translation is offered as a suggestion
- The translator decides if the translation can be accepted or has to be changed.
- The TM system does NOT translate by itself, it is no machine translation system!

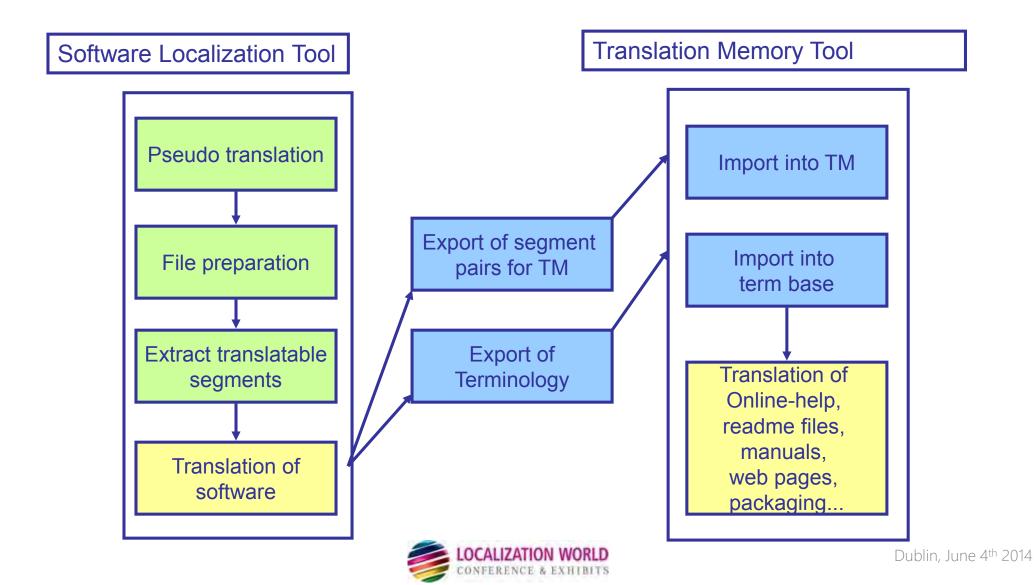




### MemoQ



### Localization Processes



# Terminology Management

- Components of TM tools or stand-alone solutions
- Connect to the TM systems and localization tools during translation
- Manage additional information like explanations, definitions, classifications and graphics
- Ensure the consistent use of terms over the whole project through term checks
- Term extraction (monolingual and bilingual)

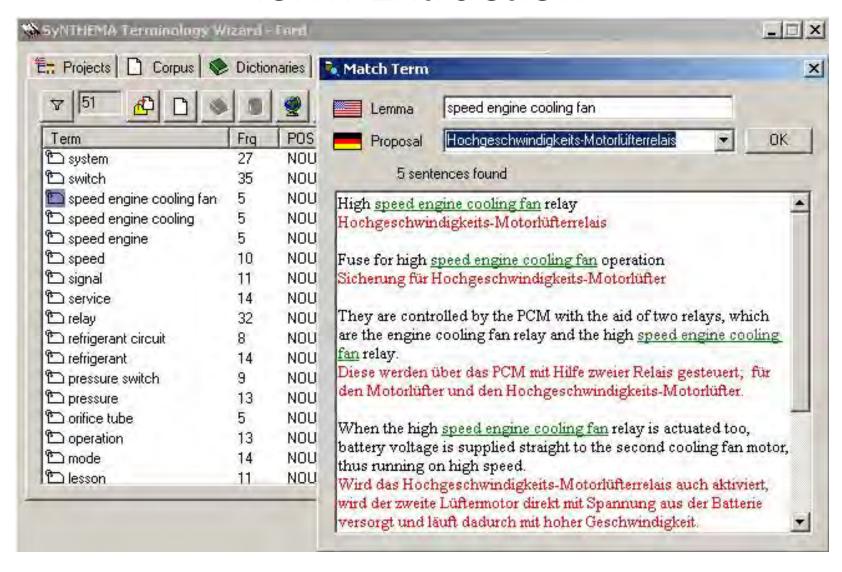


#### Term Extraction

- Concordance tools
  - Extraction all words and word combinations up to x words from a monolingual document
- Statistical extraction
  - Extracting the most frequent terms from monolingual or bilingual sources
- Linguistic extraction
  - Extracting by rules and with the help of language analysis (e.g. all noun phrases up to 4 words)



### Term Extraction





# Alignment

- Old source and target language documents are read into the alignment component of the TM tool
- The tool segments the files and tries to connect the segments that belong together, thus creating segment pairs
- A translator checks the alignment
- Results are imported into a TM system for reuse with new translations



## Project Management and Workflow Tools

- Project Creation in TM tool
  - packaging of project files
- Workflow Tool
  - Automation of processes (file conversion, pre-translation, packaging, sending out package to assigned translator...)
- Project Management Tools
  - Offers and invoicing



### TM

\_



- Interactive translation
- interactive process
- almost all language pairs possible
- creation of a repository
- Recycling of translations independent of the format of the source document

- Machine translation
- fully automated process
- only works for the language pair the system was created for
- text is usually pre-edited and or postedited
- good systems are relatively costly
- very fast



### Machine Translation

- Today, machine translation is often added as an additional component in the translation process, to deal with text that has no match from a TM
- Online MT systems like Google Translate and Bing Translate can be easily attached to TM systems (most systems have the connection already prepared, it just needs to be activated)



# Standards, XLIFF



### Without standards

- High switching cost between LSPs
- De facto standards
- Higher cost of doing business
- Agility impact
- Tool & technology lock-in





### With standards

- Consistent, reliable interchange mechanism
- Greater automation, improved tools compatibility
- Reduced localization friction
- Easy LSP switching, TM sharing









### Some (Awful) Words About Standards in Localization

TMX? TBX? GMX?

business need)

- We don't have to day and good and valid standard in the Localization industry
- Reasons:
   To accept a standard there is a good business need and / or regulation (which is, actually, a
- We have good standards in the Localization, but no real business needs for them
- We need organization with deep-pockets (Microsoft, Google, Oracle, IBM, Apple etc.) to take part
  in defining and driving the standards
- Look at Unicode, Look how UTF-8 is not the major Unicode Transformation being used in the Internet. Think about organization with deep pockets.



# What's wrong with XLIFF 1.2 today?

- Open to interpretation
- Patchy tool support
- Data loss during localization
- Customization = custom format
- Limited support for software & non-text



	Elements									
Tool Name	alt-trans	bin-source	bin-target	bin-unit	hoody	group	seg-source	source	target	trans-unit
Alchemy Catalyst 10	No	No	No	No	Yes	Yes	No	Yes	Yes	Yes
Araya XLIFF Editor	Yes	No	No	No	Yes	No	No	Yes	Yes	Yes
Microsoft LBA 5.3/MLP 5.3	Yes	No	No	No	Yes	Yes	No	Yes	Yes	Yes
MemoQ 5.0.64	Yes	No	No	No	Yes	No	Yes	Yes	Yes	Yes
MultiTrans Prism	No	No	No	No	Yes	Yes	No	Yes	Yes	Yes
Okapi Framework M16	Yes	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
OmegaT 2.3.0	No	No	No	No	No	No	No	No	Yes	Yes
OpenTM2 V.0.9.5	Yes	No	No	No	Yes	No	No	Yes	Yes	Yes
SDL Trados Studio 2011 SP1	No	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Solas v1	Yes	No	No	No	Yes	Yes	No	Yes	Yes	Yes
Swordfish Translation Editor	Yes	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Translation Factory 4.5.14	Yes	No	No	No	Yes	Yes	No	Yes	Yes	Yes
Translation Workspace 1.10	Yes	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes
XTM 6.2	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes





#### LOCALIZATION BUYERS

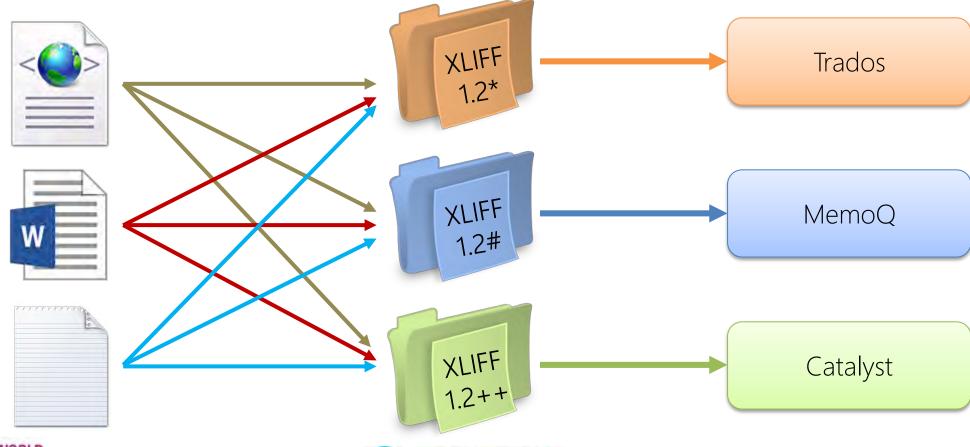
"Please localize my files"

#### LSPS

"Your files are translation-ready"

#### **TRANSLATORS**

"Which tool must I use?"







## XLIFF 1.2 in practice

- Custom XLIFF converters
  - Benefits of process reuse, but with a cost
  - The price of XLIFF creativity
- Popular XLIFF implementations
- Interoperability Now!
- Microsoft-published XLIFF 1.2 implementation
- Walled garden approach
  - Lock clients into single eco-system
  - Use for internal projects





### What is XLIFF 2.0?

- A brand new XML format dedicated for localization
  - Not backwards compatible with XLIFF 1.2
- Designed for transporting localization between tools and systems
  - Supports both software & content
  - Binary data, images, reference files
- Guarantees data transfer and roundtrip
  - Rules for data preservation
- Designed for future expansion
  - Modular design
  - Room for controlled customization



# Modular Design

Mandatory





### With XLIFF 2.0 you can...

- Include contextual screenshots with source text
- Mix reference language translations with source
- Bundle context & notes with your localization
- Use a single file format for all localization exchange
- Set validation rules for your target translation
- Use any compatible translation editor



# Localization Buyers

- Supplier choice
- Simplified business model
- Use XLIFF as publishing format
- Promote XLIFF 2.0 among your LSPs





### Tool Makers

- Specialize in custom converters, XLIFF validators, etc.
- Innovate and compete against big players
- Develop and share custom modules
- Become the "best" XLIFF 2.0 editor





### LSPs

- Bundle context with localization
- Provide reference language information
- Save on engineering costs for clients





### Translators

- Choose your own CAT tool
- Utilize context and validation for more accurate translation
- Become expert in XLIFF 2.0 features and modules





### More info

- http://multilingual.com/articles/201406-42/ #xliff!
- http://docs.oasis-open.org/xliff/xliff-core/v2.0/xliff-core-v2.0.html





#### 5 types of testing:

- Before localization
  - i18n testing
  - I10n readiness testing (pseudo localization)
- After localization
  - Cosmetic testing
  - Linguistic testing
  - Functional testing



#### **Effort Estimations:**

- i18n QA: the same timeframe as the original acceptance tests
- Pseudo localization: the same timeframe as the original acceptance tests Should be done by the dev team
- Cosmetic/ linguistic one pass on all dialogs/ screens/ menus etc. Usually a matter of days.
   Should be automated as much as possible
- Functional testing the same timeframe as the original full test cycle of the original product



#### i18n testing:

- Is the software really locale independent
- Does your software know how to handle data in different languages (double-byte enabled?)

Development responsibility





#### Cosmetic Testing:

- Check to see if the UI is broken
- Dialogs, buttons, menus etc. have they been properly localized
- Chinese words are shorter, but the characters are higher!
- French words lengths...

- Automation
- On every build!



#### Linguistic testing:

- Does the translation make sense in the context?
- Edite vs. Edition
- Share vs. Shares



#### Functional testing:

- Full acceptance test of the product in target language
- Tests reports and log file for manual testing and test automation
- Monitor the progress versus monitor the end result

Not always done due to cost and time



#### In country reviewing:

- Resources in or from the country/market, who know the target market and target language to check if localization makes sense
- Opportunities for the crowd



#### Crowdsourcing translation- is it real?

YES
The end
Questions?



### Today's menu:

- History and Examples
- Definition
- Why do we need Crowdsourcing
- Examples in the translation world
- Where Crowdsourcing can work (and where not)
- Crowdsourcing HOWTO
- Q/A & Discussion





## History

#### iStockPhoto

http://www.istockphoto.com/index.php

- The low cost of Digital Cameras
- Photo editing software
- The Internet



- Linux
- Firefox

And other open source initiatives

Goodbye, "free software"; hello, "open source"

"(Yes, we're aware of the specialized meaning "open source" has in the intelligence community. This is a feature, not a bug.)"

(Eric S. Raymond , 8 February 1998)



#### Amazon Mechanical turk

- www.mturk.com
- Breaking down tasks to little Human Intelligence Task (HIT)
- Micro payments

Interesting example: the search after Steve Fossett, 2006





#### Wikipedia

The best source for any high-school student

"Wikipedia: The Faith-Based Encyclopedia" by Robert McHenry, Former Editor in Chief of the Encyclopedia Britannica, 2004



#### www.waze.com

- Traffic reports using your mobile (no need to read info from cells)
- Every mobile phone is a small contributor to the big picture



- Blogs and other user generated content
- Media and news (CNN iReport)
- Twitter?
- YouTube?



## History

2006: The Rise of Crowdsourcing, Jeff Howe (Wired magazine)

http://www.wired.com/wired/archive/14.06/crowds pr.html

http://www.youtube.com/watch?v=F0-UtNg3ots&feature=related

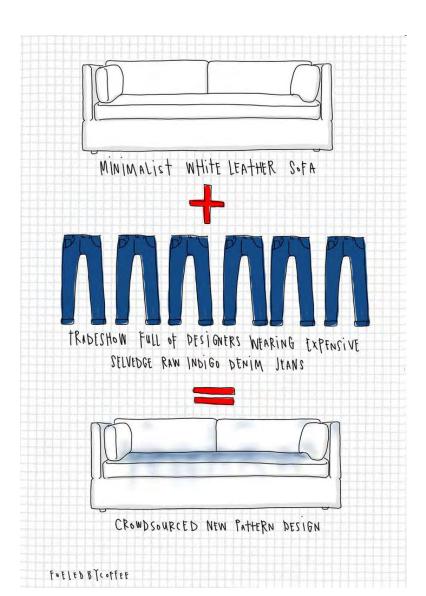


#### Jeff Howe:

Crowdsourcing is the act of taking a job traditionally performed by a designated agent (usually an employee) and outsourcing it to an **undefined entity**, generally a large group of people, in the form of **an open call**.



# A very good definition



Crowdsourcing doesn't mean free.
Crowdsourcing doesn't mean low quality.



Crowdsourcing changes business models:

- Customers and users become potential partners
- Not only buying or consuming, but participating

"Put simply, the economics of crowdsourcing involves leveraging a user community's skills and interest to deliver a specific service to the community and a (content) producer."

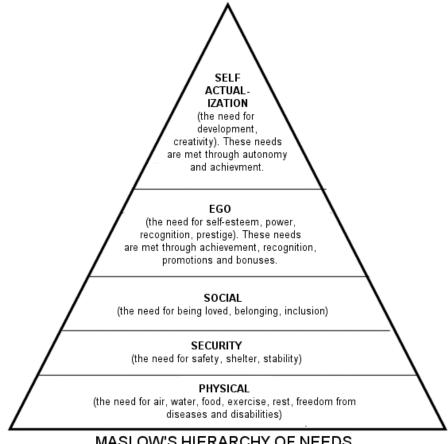
Francis Tsang, Adobe



Technology helps us, the individual, to express ourselves and cross barriers.



## Why Crowdsourcing Works



#### MASLOW'S HIERARCHY OF NEEDS

#### Source:

http://www.omafra.gov.on.ca/english/rural/facts/96-001.htm http://en.wikipedia.org/wiki/Maslow's hierarchy of needs



# Why Crowdsourcing Works

Crowdsourcing Creates communities with common goals and passion

Look at Seth Godin's talk on the tribes we lead

http://www.ted.com/talks/lang/eng/seth godin on the tribes we lead.html



# Why Crowdsourcing Works

Individuals happily contribute to Crowdsourcing

The incentive is psychological, not financial



# Why Crowdsourcing?

- Cost (not always)
- Efficiency
- Big range of talents
- Listen to the crowd!
- Involving the community: brand-building, ownership



# Why do we need translation Crowdsourcing?

(Crowdsourcing in our little puddle of translation)

- Too much content to be translated
- Too many languages

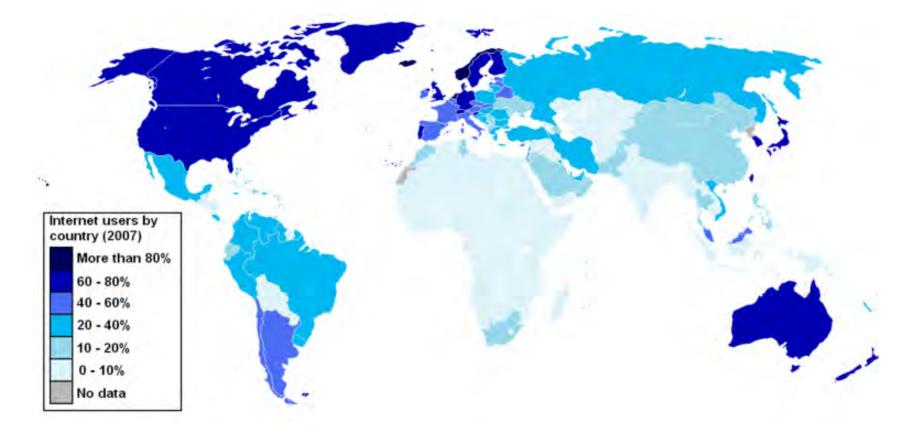
How to prioritize?

- A great way to build dedicated communities
- A great channel for marketing and getting market feedback



# Why do we need Crowdsourcing?



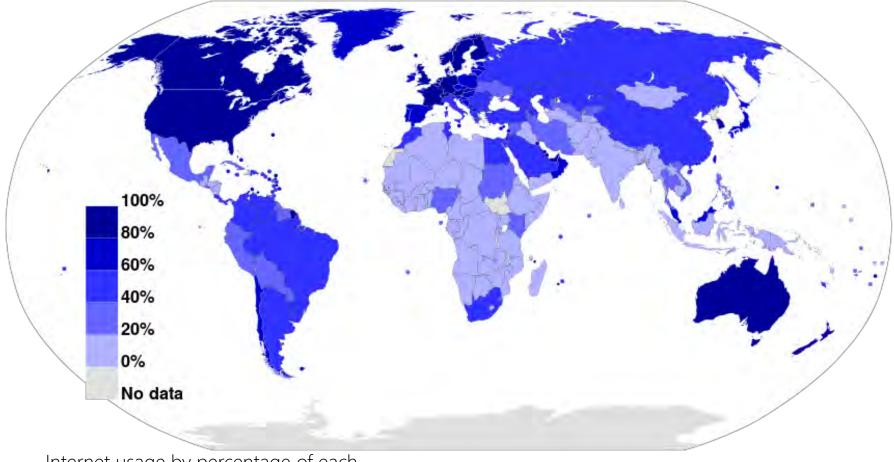


Internet usage by percentage of each country's population
Source: Wikipedia, of course



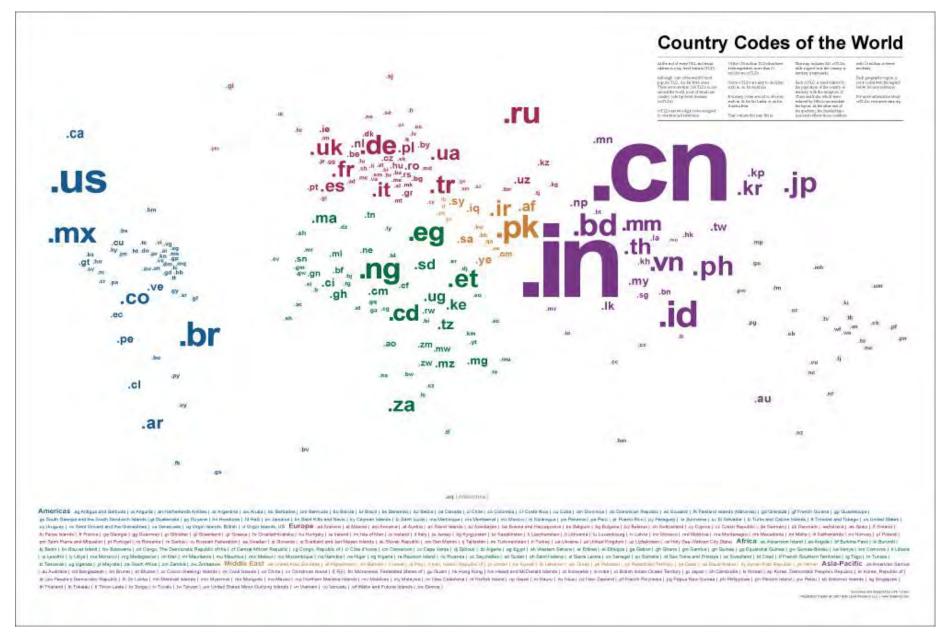
# Why do we need Crowdsourcing?

2012



Internet usage by percentage of each country's population
Source: Wikipedia, of course







# Why do we need Crowdsourcing?

WORLD INTERNET USAGE AND POPULATION STATISTICS  June 30, 2012						
World Regions	Population ( 2012 Est.)	Internet Users Dec. 31, 2000	Internet Users Latest Data	Penetration (% Population)	Growth 2000-2012	Users % of Table
<u>Africa</u>	1,073,380,925	4,514,400	167,335,676	15.6 %	3,606.7 %	7.0 %
<u>Asia</u>	3,922,066,987	114,304,000	1,076,681,059	27.5 %	841.9 %	44.8 %
<u>Europe</u>	820,918,446	105,096,093	518,512,109	63.2 %	393.4 %	21.5 %
Middle East	223,608,203	3,284,800	90,000,455	40.2 %	2,639.9 %	3.7 %
North America	348,280,154	108,096,800	273,785,413	78.6 %	153.3 %	11.4 %
<u>Latin America / Caribbean</u>	593,688,638	18,068,919	254,915,745	42.9 %	1,310.8 %	10.6 %
Oceania / Australia	35,903,569	7,620,480	24,287,919	67.6 %	218.7 %	1.0 %
WORLD TOTAL	7,017,846,922	360,985,492	2,405,518,376	34.3 %	566.4 %	100.0 %

Internet User Distribution - Source: <a href="http://www.internetworldstats.com/stats.htm">http://www.internetworldstats.com/stats.htm</a>



# Examples in the translation industry

- Google started(?) years ago with GIYL (UI)
- Sun (Oracle, UI)
- Mozilla (Firefox and more, UI)
- Facebook (UI)
- Adobe (Content)
- Remember the milk (UI)
- DotSub
- Microsoft (rating content translation)



## Open source projects

- Mozilla Firefox
- Openoffice (Sun Microsystems)
- Ubuntu (<u>https://translations.launchpad.net/</u>)
- Highly structured organization: Contributors are selected, rated and monitored
- Very high quality (of both code and translation)



# Google (GIYL)

- (mainly for the Search page)
- One of the first
- 100 languages including Klingon
- Practically no validation

#### Pros:

- Simple
- Low tech
- Minimal investment
- Little management

Cons: No real Quality control



# Google (GIYL)

#### Issues

- Rating of translators by quantity and not quality
- No real TMS behind
- Not scalable
- Bad quality



### Facebook

- Structured and controlled
- Clear process of translation rating
- Well defined quality process
- Automation

#### Pros:

- Quality
- User participation
- Very fast growing community(ies)

#### Cons:

- Management
- Technology support



# Quality

- "But what about quality?"
- "But what about schedules and deadlines?"

Honestly, we can ask the same questions to some of the (paid) vendors we know...



# Quality

- Don't patronize the users
- Let the user define and decide what quality is

Daniel's lemma: The 95% trash rule



## Where Crowdsourcing can work:

- Companies with vision
- Using the right content
- With potential committed community
- Mutual benefits
- Automation
- Built for scale
- Quality is a need, but not a must (ouch, we need to define first Quality)



# Where Crowdsourcing will not work

- No mutual benefit (exploiting the user)
- Boring content (the user manual of a network switch)
- Quality is a must (health care device)
- Confidential content



### Where to start from?

- Identifying the right products/ content
- Identifying what needs translating
- Defining quality
- Defining the process:
  - Scalable
  - Sustainable (how to deal with the maintenance?)
- Implementing automation



### Steps:

- Define problem
- Broadcast to the right crowd
- Crowd submits solutions
- Vet
- Rewarding (?)
- Profit (company? Community?)



### Issues & Risk:

- Exploiting the crowd without building communities
- Unclear definition of quality will result in bad quality
- The Chicken and Egg problem



### Issues & Risk:

- Ethical
- Social
- Legal
- Economic



## Summary

- The are different type of Crowdsourcing
- Crowdsourcing is here
- Crowdsourcing is not exploitation
- Crowdsourcing is not free
- Crowdsourcing quality can be high
- We need to adapt to it
- It is an opportunity, not a threat for our industry
- It is a huge opportunity for both individuals and communities



# Integrating Localization in an Agile Process



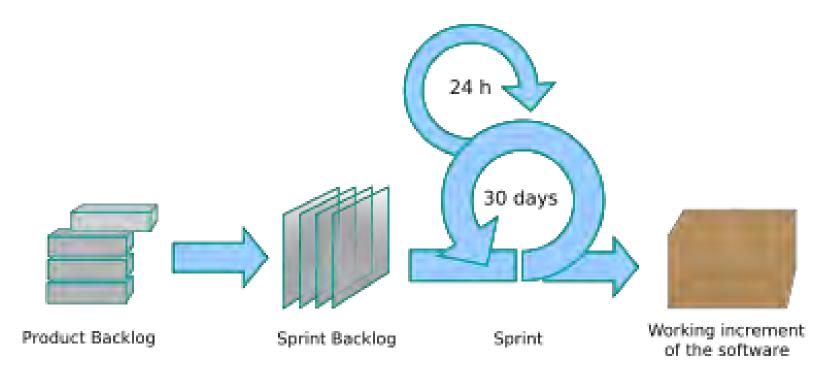
#### Agile development:

- A group of Software Development Methodologies base
- Frequent inspection and adaptation
- Team work
- Self-organization and accountability
- Rapid delivery of high-quality software



- An iterative incremental process of software development
- Each development cycle, called a "Sprint", takes 15-30 days
- The deliverable of each sprint is an increment of shippable software
- The scope of work for each sprint is derived from the product backlog, which is a prioritized set of high level requirements
- The tasks ("stories") and scope of work for each sprint are defined in the sprint planning meeting and the team is committed to complete those tasks
- No "stories" can be added during the sprint





Source: Wikipedia, of course



#### Roles:

A pig and a chicken are walking down a road. The chicken looks at the pig and says, "Hey, why don't we open a restaurant?" The pig looks back at the chicken and says, "Good idea, what do you want to call it?" The chicken thinks about it and says, "Why don't we call it 'Ham and Eggs'?" "I don't think so," says the pig, "I'd be committed, but you'd only be involved."

Pigs are committed to build the software.

Chickens are interested in the software.



#### "Pig" roles

- Pigs
   The ones committed to the project and the Scrum process
- Product Owner Customer's voice
- ScrumMaster
   Facilitated the process
- Team5-10 people



#### "Chicken" roles

- Users
- Stakeholders (Vendors, Customers etc.)
- Managers



#### The Scrum meeting - standup

- Daily
- Starts on time
- 15 minutes
- "Chickens" are welcome, yet only "pigs" speak
- All attendees should stand
- Time and location are fixed



The Scrum meeting - standup

- Yesterday's work
- Today's work
- Problems / issue preventing you from accomplishing your goal
- ScrumMaster might de-scope stories from the sprint



#### Retrospective meeting

- In the end of each sprint
- What went well in the sprint
- What can be improved



How localization works in the SCRUM model? Constraints:

- Very short iteration, short deadlines
- Need to fit preparation, leveraging, translation, reviewing, QC and more
- Very small tasks
- Work and tasks are defined in a short notice



Localization can be a sprint of its own or can be incorporated as a story in a sprint.

- Pros?
- Cons?



#### Process

A localization representative need to be part of the team:

- Planning meetings
- Standup meetings
- Retrospective meetings

The development team needs to understand the constraints of localization:

- External vendors
- Rigid timelines (words/days, reviewing, QC etc.)
- Cutoff dates



#### Process

#### Few approaches:

- One batch of localization / sprints
- Batch for each "done" story
- Daily batched



How localization works in the SCRUM model?

#### Technologies:

- Use automation to extract resources ("continuous build") and integrate them back
- Use automation to leverage against your linguistic assets
- Some localization tools can integrate into the production environment
- Use a GOOD resource representation (XLIFF?) that contains all the needed info and reduces manual steps ("cut & paste" to Excel sheet)



#### Pros:

- Good for maintenance of products (websites etc.)
- Good when approaching release dates

#### Cons:

 The development team, the localization team and the vendor need to be mature enough to implement it



### QA/Discussion





- Kick off meeting
  - Touch on a all aspects of project, size, timeline, number of languages etc.
- Analysis of source meeting
  - Outline potential L10n/I18n issues with source code
- Scheduling and budgeting
  - Based on size, timeline, number of languages etc. schedule resources, quotes,
- Terminology setup
  - Create glossary leveraging existing glossaries, adding additional terminology by using tools such as SDL Trados TermExtract.
- Preparation of source Material
- and....



- Translation of Software
  - Translation, editing and proof-reading (TEP) of software
- Translation of documentation
  - Translation, editing and proof-reading (TEP) of documentation
- Testing the Software
  - Testing of software for functional, linguistic and cosmetic defects
- Screen Capture
  - Capture screenshots for documentation, help files
- DTP
  - Prepare the hard copy of the documents



- Start planning from the end: focus on the release date
- Make sure that you work within a realistic timeframe allow extra time, in case things go wrong (buffers, slippage, holidays)
- Check the required time for QA
- Estimate number of words, make sure what your are paying for (source/target)
- Rule of thumb: Number of words / 2000 = number of translator days for translation
  - Software = slower
  - Flowing documentation ~ faster
  - Diminishing returns as more translators added



- Keep in mind that translations can start before all resources are ready
- You can start translating your material once the GUI is frozen
- Think about running QA for several languages in parallel
- Remember that the process might require several iterations





"We are not doing any localization nor translation. We will give our distributors in each country a discount, and they take care of it"

#### <u>Careful – consider the following:</u>

- Who is in the end responsible for quality?
- Who owns the Intellectual Property?
- No leveraging of handling the localization for all countries at once.



"There is no need for a localization process, once we release the product, we will prepare Excel files with the strings to be translated"

#### <u>Careful – consider the following:</u>

- Has your software been prepared for localization?
- Be ready for surprises in the code
- Consider pseudo localization
- Translation out of context can result in errors and/or excessive project management time



"Philippe, from engineering, speaks French fluently, lets ask him to translated the GUI of our product!"

#### <u>Careful – consider the following:</u>

- Languages are evolving therefore best translations will be done using in-country translators.
- What about localization?
- What about using translation tools?
- Leveraging, Terminology, Glossary?



#### Some final (and unrelated) words

- We need to bring content to those who don't have it
- We need to stimulate content creation in those area and provide them the infrastructure
- We need to do it without business incentives (but to combine it with those who have ones)
- We need to do it without patronizing anyone (please recall that we manage to destroy earth successfully. Maybe we can learn something from others...)



#### QA/Discussion



# Thank you for your attention



# Jargon



## Jargon

- g11n
- i18n
- I10n
- Sim ship
- MLV
- SLV
- SLA
- Translation Memory (TM)
- Segment
- Matching (100%, ICE, Partial, Fuzzy)
- Leveraging
- Alignment
- Glossary, Glossary building
- Terminology management
- Machine Translation
- Localizing Marketing
- Translating Guideline
- NDA

- Software I10n
- Resource
- Resource ID
- Context
- Localization Tool
- QA
- Linguistic QA
- Cosmetic QA
- Functional QA
- Reviewing
- Proof Reading
- Localization Readiness
- Pseudo Localization
- Single source
- Word count
- CMS
- Publisher

